### DIRECTORATE: ENTERPRISE, PLANNING AND INFRASTRUCTURE

			YEAR TO DATE			C	OUT-TURN		
AS AT	31 March 2011	ANNUAL BUDGET	PLANNED	ACTUAL	VARIANCE	FORECAST TOTALS	FORE VARI		
ACCOUNTING PE	ERIOD 12	£'000	£'000	£'000	£'000	£'000	£'000	%	
	HEAD OF ASSET MANAGEMENT AND OPERATIONS		17,239	21,544	4,305	23,009	5,770	33.5%	
DEVELOPMENT	ING AND SUSTAINABLE	3,683	3,683	2,542	(1,141)	2,610	(1,073)	(29.1%)	
OPERATIONAL S	UPPORT MANAGER	1,124	1,124	987	(137)	(0)	(1,124)	(100.0%)	
ECONOMIC DEVE	ELOPMENT PROJECT DIRECTOR	5,712	5,712	5,234	(478)	5,288	(424)	(7.4%)	
TOTAL BUDGET		27,758	27,758	30,308	2,550	30,908	3,150	11.3%	

#### DIRECTORATE: ENTERPRISE, PLANNING AND INFRASTRUCTURE

		YI	YEAR TO DATE O			OUT-TURN		
AS AT 31 March 2011	ANNUAL BUDGET	PLANNED	ACTUAL	VARIANCE	FORECAST TOTALS		CAST ANCE	
ACCOUNTING PERIOD 12	£'000	£'000	£'000	£'000	£'000	£'000	%	
STAFF COSTS	22,501	22,501	21,292	(1,209)	21,985	(516)	(2.3)%	
PROPERTY COSTS	5,485	5,485	6,595	1,110	5,759	275	5.0%	
ADMINISTRATION COSTS	1,321	1,321	5,526	4,205	1,355	34	2.6%	
TRANSPORT COSTS	3,886	3,886	3,451	(435)	3,799	(87)	(2.2)%	
SUPPLIES & SERVICES TRANSFER PAYMENTS	13,600	13,600	13,224	(376)	14,783	1,183	8.7%	
TOTAL	3,359	3,359	3,244	(116)	3,438	79	2.3%	
CAPITAL FINANCING COSTS	10,804	10,804	12,273	1,469	11,700	896	8.3%	
GROSS EXPENDITURE	60,956	60,956	65,604	4,649	62,818	1,863	3.1%	
LESS: INCOME								
GOVERNMENT GRANTS	(155)	(155)	(730)	(575)	(377)	(222)	143.2%	
OTHER GRANTS	158	158	34	(124)	10	(149)	(93.7)%	
FEES & CHARGES	(17)	(17)	(18)	(1)	(18)	(1)	3.3%	
RECHARGES	(22,089)	(11,095)	(11,301)	(206)	(18,401)	3,688	(16.7)%	
OTHER INCOME	(11,095)	(22,089)	(23,282)	(1,193)	(13,125)	(2,030)	18.3%	
TOTAL INCOME	(33,198)	(33,198)	(35,297)	(2,099)	(31,911)	1,287	(3.9)%	
NET EXPENDITURE	27,758	27,758	30,308	2,550	30,908	3,150	11.3%	

#### VIREMENT PROPOSALS

reflected in the budget.

REVE

	FORECAST
	VARIANCE
ENUE MONITORING VARIANCE NOTES	£'000

The Directorate carried a number of vacancies throughout the year and did not fill them. This was the case across all services, with the Architectural Design, Surveying and Planning sections having the largest variances.

(1,209)

Rent for the AECC offices has been restated as a cost and recharge rather that being netted off. Grounds works

carried out for Roads was charged here but budgeted for under Supplies and Services. 1,110 **Administration Costs** 

The bulk of this variance is accounted for by internal recharges within Roads Maintenance and Facilities Management and is offset by internal recharges. Overspends within Economic Development and Directorate Support were the other main sources of variance.

4,205 **Transport Costs** 

The cost of vehicle maintenance work contracted to third parties and the cost of vehicle operating leases were both below budget for the year. (435)

Supplies & Services Winter maintenance costs exceeded budget due to the early incidence of severe conditions. Savings were (376)made in other Services in the use of external consultants and commissioning services.

**Transfer payments**The budget included a contribution to Glencraft which was not made. Events subvention costs were also below (116)

Capital Financing Loans fund instalment payments were increased for the year to mitigate the future impact of disposing of old

1.469 vehicles **Government Grants** 

An award of £351K was made by the Scottish Government in respect of winter maintenance and pothole repairs. An additional £117K has been carried forward from a similar award for 2009/10. (575)

Other Grants & Contributions Other contributions to the Public Transport Unit and recoveries for Roads works from the public sector were not

Recharges Rent for the AECC offices has been restated as a cost and recharge rather that being netted off. Income from EC&S for the provision of School Catering was budgeted for but did not materialise. Some of the shortfall was met from EP&M contingencies and transfer of budget from EC&S, leaving the Service with a £410K overspend. (206)

Other Income

Recharges to outside parties for Architectural Design work was £2.7M below budget due to lower levels of capital expenditure. Planning application and building warrant income exceeded budget due to a number of large applications being received.

(1,193)

(124)

### DIRECTORATE: ENTERPRISE, PLANNING AND INFRASTRUCTURE

HEAD OF ASSET MANAGEMENT AND OPERATIONS

		YEAR TO DATE		OUT-TURN			
AS AT 31 March 2011	ANNUAL BUDGET	PLANNED	ACTUAL	VARIANCE	FORECAST TOTALS	FORE VARI	
ACCOUNTING PERIOD 12	£'000	£'000	£'000	£'000	£'000	£'000	%
STAFF COSTS	14,594	14,594	13,705	(889)	14,023	(571)	(3.9)%
PROPERTY COSTS	5,443	5,443	6,350	907	5,524	80	1.5%
ADMINISTRATION COSTS	749	749	4,814	4,065	796	47	6.3%
TRANSPORT COSTS	3,760	3,760	3,314	(446)	3,658	(102)	(2.7)%
SUPPLIES & SERVICES	10,537	10,537	10,621	84	11,523	986	9.4%
TRANSFER PAYMENTS TOTAL	0	0	0	0	0	0	0.0%
CAPITAL FINANCING COSTS	10,113	10,113	11,582	1,469	11,104	991	9.8%
GROSS EXPENDITURE	45,196	45,196	50,386	5,190	46,628	1,432	3.2%
LESS: INCOME							
GOVERNMENT GRANTS	0	0	(522)	(522)	(0)	(0)	0.0%
OTHER GRANTS & CONTRIBUTIONS	0	0	(80)	(80)	7	7	0.0%
INTEREST	0	0	(0)	(0)	0	0	0.0%
RECHARGES	(17,871)	(10,085)	(10,297)	(212)	(13,540)	4,331	(24.2)%
OTHER INCOME	(10,085)	(17,871)	(17,943)	(71)	(10,086)	(0)	0.0%
TOTAL INCOME	(27,957)	(27,957)	(28,842)	(885)	(23,618)	4,338	(15.5)%
NET EXPENDITURE	17,239	17,239	21,544	4,305	23,009	5,770	33.5%

### VIREMENT PROPOSALS

None this cycle

## REVENUE MONITORING VARIANCE NOTES Employee Costs

A number of vacant posts remained unfilled throughout the year in Architectural Design and Surveying sections and also in Building Cleaning and School Crossing Patrols

**Property Costs** 

Restatement of rent for the AECC offices, which was formerly set off against recharges to other services, accounts for £510K of this variance. In addition, grounds maintenance work carried out as part of roads maintenance contributed £420K to the variance although this is offset by a corresponding favourable variance against the Supplies and Services budget

**Administration Costs** 

£3.3M of this variance is due to the internal reallocation of roads maintenance costs and is offset by a corresponding favourable variance under Recharge Income. £580K is due to the recharge of costs to office accommodation and is offset by recharge income. Legal costs associated with the 3Rs project were £90K above budget.

The cost of vehicle maintenance work contracted to third parties and the cost of vehicle operating leases were both below budget for the year.

Supplies and Services

Roads winter maintenance costs were £960K above budget although this was offset by additional grants from the Scottish Government, which are shown under income. The favourable variance in grounds maintenance costs referred to under Property Costs contributed to a reduction in the overall variance, as did savings in general road maintenance, some of which was delayed as a result of the extended winter conditions.

**Capital Financing Costs** 

In light of expected pressures in 2011/12 associated with fleet replacements, the loans fund instalments have been increased in 2010/11 in order to mitigate the impact on future years of carrying financing costs for an ageing fleet with the risk of increased write-offs as older vehicles are disposed of.

Government Grants - an award of £351K was made this year in respect of additional winter maintenance and pothole repair work. An award of £117K was also made in respect of similar works in 2009/10 and this was carried forward into the current year.

Other contributions to the Public Transport Unit and recoveries for Roads works from the public sector were not reflected in the budget.

Recharges - income from the Architectural Design service was £2.7M below budget as a result of the reduction in the level of capital works carried out during the year. The revised treatment of AECC rent results in a cost of £530k under Property Costs and a corresponding recharge under income. The School Catering budget allowed for a recharge of £1.5 million to EC&S but this did not take place. The level of recharges between sections of the Roads service was £3.3M and offsets the adverse variance noted above under Admin Costs. Similarly, £580K of Facilities Management costs were recharged to office accommodation.

VARIANCE £'000

(889)

907

4 065

(446)

84

1,469

(522)

(80)

(283)

4.305

## DIRECTORATE: ENTERPRISE, PLANNING AND INFRASTRUCTURE HEAD OF PLANNING AND SUSTAINABLE DEVELOPMENT

		YI	YEAR TO DATE			OUT-TURN			
AS AT 31 March 2011	ANNUAL BUDGET	PLANNED	ACTUAL	VARIANCE	FORECAST TOTALS		CAST ANCE		
ACCOUNTING PERIOD 12	£'000	£'000	£'000	£'000	£'000	£'000	%		
STAFF COSTS	4,367	4,367	4,255	(113)	4,272	(95)	(2.2)%		
PROPERTY COSTS	38	38	211	172	185	146	381.0%		
ADMINISTRATION COSTS	136	136	126	(11)	136	(0)	(0.0)%		
TRANSPORT COSTS	79	79	63	(15)	67	(12)	(15.5)%		
SUPPLIES & SERVICES	1,349	1,349	1,066	(283)	963	(386)	(28.6)%		
TRANSFER PAYMENTS TOTAL	418	418	412	(6)	418	(0)	(0.0)%		
CAPITAL FINANCING COSTS	681	681	681	0	584	(97)	(14.3)%		
GROSS EXPENDITURE	7,069	7,069	6,814	(256)	6,625	(444)	(6.3)%		
LESS: INCOME		•				•			
GOVERNMENT GRANTS	(16)	(16)	(26)	(10)	275	292	(1779.1)%		
OTHER GRANTS & CONTRIBUTIONS	199	199	226	27	197	(2)	(1.1)%		
INTEREST	0	0	0	0	0	0	0.0%		
RECHARGES	(3,411)	(158)	(147)	11	(3,707)	(295)	8.7%		
OTHER INCOME	(158)	(3,411)	(4,325)	(914)	(781)	(623)	394.5%		
TOTAL INCOME	(3,386)	(3,386)	(4,272)	(885)	(4,015)	(629)	18.6%		
NET EXPENDITURE	3,683	3,683	2,542	(1,141)	2,610	(1,073)	(29.1)%		

### VIREMENT PROPOSALS

None this cycle

REVENUE MONITORING VARIANCE NOTES Employee Costs	£'000
Savings were achieved in the Building Standards and Admin teams by not filling a number of vacancies.	(113)
Property Costs	
This variance is associated with the AWPR and is offset by recharges to capital.	172
Administration Costs	
Savings were made across the service on a number of items including printing, stationery, meetings and conferences.	(11)
Transport Costs	
Travel costs within Building Standards were below budget.	(15)
Supplies and Services	
Savings were made in Development Management consultants fees and costs associated with Development plans were below budget.	(283)
Income	

Planning application fee income and building application fee income exceeded budget by £260K. Income Neighbour Notifications, amounting to £190K, was budgeted for but not received. Income from the Roads Projects team exceeded budget by £340K and Income from the Transportation team exceeded budget by £280K. Major Projects had income as

the result of the external secondment of an employee amounting to £110K which was not included in the budget.

(885)

**VARIANCE** 

# DIRECTORATE : ENTERPRISE, PLANNING AND INFRASTRUCTURE ECONOMIC DEVELOPMENT PROJECT DIRECTOR

		YI	EAR TO DAT	E	OUT-TURN			
AS AT 31 March 2011	ANNUAL BUDGET	PLANNED	ACTUAL	VARIANCE	FORECAST TOTALS	FORE VARI	-	
ACCOUNTING PERIOD 12	£'000	£'000	£'000	£'000	£'000	£'000	%	
STAFF COSTS	1,902	1,902	1,790	(112)	1,789	(113)	(5.9)%	
PROPERTY COSTS	2	2	34	32	51	48	2218.6%	
ADMINISTRATION COSTS	372	372	474	102	305	(67)	(18.0)%	
TRANSPORT COSTS	39	39	69	29	68	29	72.6%	
SUPPLIES & SERVICES	1,568	1,568	1,467	(101)	2,202	634	40.4%	
TRANSFER PAYMENTS TOTAL	2,941	2,941	2,831	(110)	3,020	79	2.7%	
CAPITAL FINANCING COSTS	11	11	11	0	12	2	14.2%	
GROSS EXPENDITURE	6,836	6,836	6,676	(160)	7,447	611	8.9%	
LESS: INCOME								
GOVERNMENT GRANTS	(15)	(15)	(57)	(42)	(522)	(507)	3316.8%	
OTHER GRANTS & CONTRIBUTIONS	(41)	(41)	(112)	(72)	(173)	(132)	326.0%	
INTEREST	(17)	(17)	(18)	(1)	(18)	(1)	3.3%	
RECHARGES	(806)	(244)	(254)	(10)	(1,152)	(345)	42.8%	
OTHER INCOME	(244)	(806)	(1,000)	(194)	(295)	(51)	20.7%	
TOTAL INCOME	(1,124)	(1,124)	(1,441)	(318)	(2,159)	(1,035)	92.1%	
NET EXPENDITURE	5,712	5,712	5,234	(478)	5,288	(424)	(7.4)%	

# VIREMENT PROPOSALS None this cycle

REVENUE MONITORING VARIANCE NOTES Employee Costs	VARIANCE £'000
The management of vacancies within the Service has resulted in additional savings in the Marketing and Economic Development sections.	(112)
Property Costs	
This variance is accounted for by rates charges associated with Retail Rocks and accommodation hire charges for ACSEF. In both cases these variances are offset by budgets held within Supplies and Services.	32
Administration Costs	
Charges for conferences, meetings and subscriptions were over budget in this section but this is offset by underspends in budgets held within Supplies and Services.	102
Transport Costs	
Travel costs associated with a number of international activities were above budget.	29
Supplies and Services	
Savings are forecast in City Promotion and in Events costs.	(101)
Transfer Payments	
Contributions for Events Subvention and to Glencraft were below budget.	(110)
Income	
Grant income associated with Build with Care and SURF was above budget by £80K. Income from City Promotion and Events was above budget.	(318)
	(478)

### **DIRECTORATE: ENTERPRISE, PLANNING AND INFRASTRUCTURE**

**OPERATIONAL SUPPORT MANAGER** 

	YI	EAR TO DATI	E	C	OUT-TURN		
AS AT 31 March 2011	ANNUAL BUDGET	PLANNED	ACTUAL	VARIANCE	FORECAST TOTALS	FORE VARIA	
ACCOUNTING PERIOD 12	£'000	£'000	£'000	£'000	£'000	£'000	%
STAFF COSTS	1,637	1,637	1,542	(95)	1,900	263	16.0%
PROPERTY COSTS	1	1	0	(1)	0	(1)	(91.7)%
ADMINISTRATION COSTS	63	63	112	49	117	54	85.4%
TRANSPORT COSTS	8	8	5	(3)	7	(1)	(10.0)%
SUPPLIES & SERVICES	146	146	70	(76)	94	(51)	(35.3)%
TRANSFER PAYMENTS TOTAL	0	0	0	0	0	0	0.0%
CAPITAL FINANCING COSTS	0	0	0	0	0	0	0.0%
GROSS EXPENDITURE	1,855	1,855	1,729	(126)	2,119	264	14.2%
LESS: INCOME							
GOVERNMENT GRANTS	(124)	(124)	(125)	(1)	(131)	(7)	6.0%
OTHER GRANTS & CONTRIBUTIONS	0	0	0	0	(22)	(22)	0.0%
INTEREST	0	0	0	0	0	0	0.0%
RECHARGES	0	(607)	(603)	4	(2)	(2)	0.0%
OTHER INCOME	(607)	0	(14)	(14)	(1,964)	(1,356)	223.3%
TOTAL INCOME	(731)	(731)	(742)	(11)	(2,119)	(1,388)	189.8%
NET EXPENDITURE	1,124	1,124	987	(137)	(0)	(1,124)	(100.0)%

### VIREMENT PROPOSALS

None this cycle

REVENUE MONITORING VARIANCE NOTES Employee Costs	VARIANCE £'000
A number of vacancies were not filled during the year and this contributed towards the favourable variance.	(95)
Administration Costs	
Copying and postages budgets were overspent. Underspends in Heads of Service budgets against these lines offset these overspends. These budgets have now been re-aligned.	49
Supplies and Services	
The cost of commissioning services associated with the LOAN programme was significantly below budget.	(76)
Income	
Recoveries from Trading Operations were slightly higher than budget.	(11)
	(137)